

OUR CONTRIBUTORS

Law Enforcement:

Arapahoe County Sheriff's Office
Aurora Police Department
Castle Rock Police Department
Cherry Hills Village
Columbine Valley Police Department
Douglas County Sheriff's Office
Elbert County Sheriff's Office
Elizabeth Police Department
Englewood Police Department
Glendale Police Department
Greenwood Village Police Department
Kiowa Police Department
Limon Police Department
Lincoln County Sheriff's Office
Littleton Police Department
Lone Tree Police Department
Parker Police Department
Sheridan Police Department
Simla Police Department

Corporate:

Amazon Smile
Kroger
Colorado Access
Dry Dock Brewing
Flood and Peterson
Jasmine Real Estate Group
Renewal by Andersen
RMF Holdings LLC
Trestle, Inc.
5280 Stone
Barclay Roofing
BAS Part Sales, LLC

Individual:

Caroline & Robert Hanzlik
Christopher Juul
Kaelie McNeilly
Jose Esquibel
Austin Topolnicki
Robert Stef
Kevin Duffy
Pamela Wakefield
Tricia & Matthew Johnson
Anne Mosbach
Ruby Richards
Michele Burrus

Taresa Doheny
Andrea Tagtow
Jake Meuli
Mary Cruz
Jeff & Susan Mountjoy
Patty Cockell
Mr. & Mrs. Jamie Baessler
John & Jamie Kuddes

Community Agency:

18th Judicial District Colorado Youth Detention
Continuum
18 th Judicial District Attorney's Office
Arapahoe County Board of County Commissioners
Arapahoe County Department of Human Services
City of Aurora
Colorado Access
Community First Foundation
Douglas County CARES
Douglas County Community Foundation
Douglas County Department of Human Services
Douglas County Collaborative Management Program/
IOG
National Christian Foundation
Rewiring Initiative through Tennyson Center
Signal Behavioral Health
The Denver Foundation
Tony Grampass Youth Services

Schools:

Aurora Public Schools
Aurora Hills Middle School (2019)
Cherry Creek School District
Douglas County Schools
Englewood Public Schools
Littleton Public Schools
Sheridan School District

JAC ANNUAL REPORTS

2019-2021



COMMUNITY ASSESSMENT

| Assessments Referral Source Breakdown | 2019 |
|---|------|
| Courts - Any Court, Any Level | 219 |
| Courts - Truancy | 25 |
| Diversion - Any Level | 0 |
| Law Enforcement - Any Agency | 10 |
| Parents - No Source Identified | 26 |
| DHS | 13 |
| School - Any School | 234 |
| Other | 7 |
| total | 534 |

| Phone Consultations Referral Source Breakdown | 2019 |
|--|------|
| Average Call/Consultation Length (HH:MM) | 0:45 |
| Courts - Any Court, Any Level | 68 |
| Department of Human Services - Any County or State | 32 |
| Diversion - Any Level | 3 |
| Law Enforcement - Any Agency | 29 |
| Parent Called; No Referral Source Identified | 84 |
| School - Any School | 334 |
| Other - Referral Source Currently Not Categorized | 55 |
| total | 605 |

| Specific Initiatives by Name | 2019 |
|---|------|
| Aurora's Gang Reduction Impact Program (A-GRIP) Grant | 307 |
| Douglas County School-based Behavioral Health Clinician | 131 |
| EARSS Grant Contract Endeavor Academy CCS | 34 |
| Rural Intervention Specialized Case Management (RISC) | 45 |
| Transforming Safety (North Aurora) | 100 |
| Sheridan/Englewood School-Based Behavioral Health | 61 |
| total | 678 |

| Assessments Referral Source Breakdown | 2020 |
|---|------|
| Courts - Any Court, Any Level | 70 |
| Courts - Truancy | 20 |
| District Attorney's Office | 27 |
| Law Enforcement - Any Agency | 2 |
| Parents - No Source Identified | 15 |
| Department of Human Services | 22 |
| School - Any School | 133 |
| Other | 6 |
| total | 295 |

| Phone Consultations Referral Source Breakdown | 2020 |
|--|------|
| Average Call/Consultation Length (HH:MM) | 0:44 |
| Courts - Any Court, Any Level | 48 |
| Department of Human Services - Any County or State | 40 |
| District Attorney's Office | 33 |
| Law Enforcement - Any Agency | 17 |
| Parent Called; No Referral Source Identified | 98 |
| School - Any School | 273 |
| Other - Referral Source Currently Not Categorized | 51 |
| total | 560 |

| Specific Initiatives by Name | 2020 |
|---|------|
| Aurora For Youth - AFY (previously AGRIP) | 332 |
| Douglas County School-EARSS | 129 |
| DHS Shared Position | 43 |
| Rural Intervention Specialized Case Management (RISC) | 22 |
| Transforming Safety (North Aurora) | 83 |
| Sheridan/Englewood School-Based Behavioral Health | 33 |
| total | 642 |

| Assessments Referral Source Breakdown | 2021 |
|---|------|
| Courts - Any Court, Any Level | 51 |
| District Attorney's Office | 84 |
| Law Enforcement - Any Agency | 6 |
| Parent Called; No Referral Source Identified | 20 |
| Department of Human Services | 16 |
| School - All Schools | 210 |
| Other - Referral Source Currently Not Categorized | 39 |
| total | 426 |

| Phone Consultations Referral Source Breakdown | 2021 |
|---|------|
| Average Call/Consultation Length (HH:MM) | 0:45 |
| Courts - Any Court, Any Level | 28 |
| Department of Human Services | 28 |
| District Attorney's Office | 39 |
| Law Enforcement - Any Agency | 25 |
| Parent Called; No Referral Source Identified | 68 |
| School - All Schools | 330 |
| Other - Referral Source Currently Not Categorized | 89 |
| total | 607 |

| Specific Initiatives by Name | 2021 |
|---|------|
| Aurora For Youth - AFY (previously AGRIP) | 332 |
| Douglas County School-EARSS | 177 |
| DHS Shared Position (ACDHS, DCDHS & Rewiring) | 99 |
| Rural Intervention Specialized Case Management (RISC) | 31 |
| Hospital Pilots | 20 |
| Englewood & Sheridan Clinician | 35 |
| total | 694 |

LAW ENFORCEMENT

Teens Helped:

2019-----1366 teens

| | |
|---|-----|
| ARAPAHOE COUNTY SHERIFF (ACSO)----- | 353 |
| AURORA (APD)----- | 516 |
| CHERRY HILLS VILLAGE (CHPD)----- | 1 |
| CASTLE ROCK (CRPD)----- | 33 |
| COLUMBINE VALLEY (CVPD) / BOW MARR (BMPD)----- | 0 |
| DOUGLAS COUNTY SHERIFF (DCSO)----- | 247 |
| ELBERT COUNTY SHERIFF (ECSO)----- | 6 |
| ELIZABETH (ELPD)----- | 1 |
| ENGLEWOOD (EPD)----- | 29 |
| GLENDALE (GPD)----- | 6 |
| GREENWOOD VILLAGE (GVPD)----- | 29 |
| HUGO MARSHALLS (HUGO)----- | 0 |
| KIOWA (KPD)----- | 0 |
| LINCOLN COUNTY SHERIFF (LCSO)----- | 0 |
| LIMON (LMPD)----- | 0 |
| LITTLETON (LPD)----- | 34 |
| LONE TREE (LTPD)----- | 28 |
| PARKER (PPD)----- | 44 |
| SHERIDAN (SHPD)----- | 16 |
| SIMLA (SPD)----- | 0 |
| Outside 18th JD Transports or Self Referrals----- | 23 |

2020-----599 teens

| | |
|---|-----|
| ARAPAHOE COUNTY SHERIFF (ACSO)----- | 139 |
| AURORA (APD)----- | 215 |
| CHERRY HILLS VILLAGE (CHPD)----- | 0 |
| CASTLE ROCK (CRPD)----- | 24 |
| COLUMBINE VALLEY (CVPD) / BOW MARR (BMPD)----- | 0 |
| DOUGLAS COUNTY SHERIFF (DCSO)----- | 135 |
| ELBERT COUNTY SHERIFF (ECSO)----- | 7 |
| ELIZABETH (ELPD)----- | 0 |
| ENGLEWOOD (EPD)----- | 12 |
| GLENDALE (GPD)----- | 1 |
| GREENWOOD VILLAGE (GVPD)----- | 3 |
| HUGO MARSHALLS (HUGO)----- | 0 |
| KIOWA (KPD)----- | 0 |
| LINCOLN COUNTY SHERIFF (LCSO)----- | 0 |
| LIMON (LMPD)----- | 0 |
| LITTLETON (LPD)----- | 15 |
| LONE TREE (LTPD)----- | 8 |
| PARKER (PPD)----- | 23 |
| SHERIDAN (SHPD)----- | 5 |
| SIMLA (SPD)----- | 0 |
| Outside 18th JD Transports or Self Referrals----- | 2 |

LAW ENFORCEMENT

2021-----491 teens

| | |
|---|-----|
| ARAPAHOE COUNTY SHERIFF (ACSO)----- | 110 |
| AURORA (APD)----- | 166 |
| CHERRY HILLS VILLAGE (CHPD)----- | 0 |
| CASTLE ROCK (CRPD)----- | 11 |
| COLUMBINE VALLEY (CVPD) / BOW MARR (BMPD)----- | 0 |
| DOUGLAS COUNTY SHERIFF (DCSO)----- | 125 |
| ELBERT COUNTY SHERIFF (ECSO)----- | 7 |
| ELIZABETH (ELPD)----- | 2 |
| ENGLEWOOD (EPD)----- | 9 |
| GLENDALE (GPD)----- | 3 |
| GREENWOOD VILLAGE (GVPD)----- | 4 |
| HUGO MARSHALLS (HUGO)----- | 0 |
| KIOWA (KPD)----- | 0 |
| LINCOLN COUNTY SHERIFF (LCSO)----- | 2 |
| LIMON (LMPD)----- | 1 |
| LITTLETON (LPD)----- | 8 |
| LONE TREE (LTPD)----- | 4 |
| PARKER (PPD)----- | 15 |
| SHERIDAN (SHPD)----- | 1 |
| SIMLA (SPD)----- | 0 |
| Outside 18th JD Transports or Self Referrals----- | 18 |

A LETTER FROM THE EXECUTIVE DIRECTOR

Dear JAC Supporters & Friends,

Writing this letter and trying to highlight and discuss all we have been through in 2019, 2020 and 2021 is quite a task and in some ways, I am not sure where to start. We have had great successes, seen great growth and change, and also learned so much while we navigated a pandemic along with all of our partners and communities. There were happy times, sad times, and scary times, but most importantly, these times forced us to come together as a staff and Board and to focus in on helping youth & families through these challenging times.

2019 proved to be a busy and significant year for the Juvenile Assessment Center (JAC)! We saw the successful transition of our Law Enforcement Program into two new locations, within the Family Resource Pavilion and Marvin W. Foote Youth Services Center. Being able to serve our non-detention eligible youth in a community setting rather than in a jail setting far surpassed our expectations! We also saw more growth within Community Assessment Program and added two new Clinicians to the team in order to better serve youth in a preventative manner. We also saw the resignation and departure of our much-loved Executive Director, Molli Barker. She had been with us for 3 years and had such an amazing impact on the JAC during that time. Unfortunately, when we lost Molli, we also lost our favorite, furry staff member, Meatloaf. He was the resident therapy dog, but he belonged to Molli and she was pretty insistent he had to move with her despite staff protests

I took over as our Executive Director on January 1, 2020 and had no idea what would be in store for me or for the agency just a few months later. Along with the rest of the world, we shut our doors to all in-person work in the middle of March and had to adjust to screening and assessing over the phone and through tele-health platforms, as well to the new normal of virtual meetings. The resilience and adjustment of staff was amazing to watch and I could not have been more proud of the team and their commitment to our agency, their fellow staff, and to the youth & families we continued to serve. We resumed in person operations on June 1st, which came with new challenges and adjustments (mask wearing and social distancing!), but we weathered through in order to be together and in-person. We also opened our doors to another community location in Aurora that August, but unfortunately we were also experiencing a decline in law enforcement transports due to COVID and therefore were unable to remain in that location as we had hoped and planned for. The decline in transports we were experiencing was not unique to our JAC or our community and instead of focusing on the change and wondering when we would get back to normal, we decided to start brainstorming with our law enforcement partners on new ways to work with the youth they were encountering and instead saw an increase in prevention referrals to our Community Assessment Program. One of the best things to happen in 2021 was the formation and launch of the National Assessment Center Association (NAC)! Our former Executive Director, Molli Barker, was the genius behind starting the NAC and what a welcome addition a national association would be for assessment centers across the country! In trying times, the AC became a place of support and networking for all of us. We are proud to be partners of the NAC and look forward to this partnership for years to come! The decline in law enforcement transports through our Law Enforcement Program and the increase in school and community referrals to our Community Assessment Program continued throughout 2021. While this is not what we expected, we again chose to view this as our new normal and adjusted to the change by focusing on our partnerships and new possible ways of doing business. Things felt as normal as they possibly could in 2021 and we are excited to say we were able to remain open to in-person work the entire year!

As we continue to grow and serve more youth and families, we as a staff are dedicated to continuing serving with the highest standards. We strive to continue creating a safe space for all families so that they feel heard and know we will do whatever we can to assist them. Thank you to everyone for your continued support of the JAC and here is to a fantastic year in 2022!

Sarah Troy
Executive Director



FINANCIALS

2019-2021

| | Jan - Dec 2019 | Jan - Dec 2020 | Jan - Dec 2021 |
|------------------------------------|------------------------|-----------------------|------------------------|
| Revenue | | | |
| Contracted Service Revenue----- | \$117,301.20 | \$190,508.18 | 231,378.62 |
| CYDC Assessment Services----- | \$402,989.04 | \$402,989.04 | 402,989.04 |
| Donations & Fundraising----- | \$38,424.32 | \$7,288.47 | 12,138.53 |
| Grant Funding----- | \$512,027.57 | \$439,000.74 | 315,313.33 |
| In-kind Facility Contribution----- | \$25,500.00 | \$25,500.00 | 25,500.00 |
| Investment Income----- | \$30,141.07 | \$22,903.65 | 23,943.73 |
| Law Enforcement Contributions----- | \$573,129.00 | \$573,129.00 | 573,127.00 |
| Other Miscellaneous Income----- | \$51,671.26 | \$142,445.93 | 2,874.84 |
| School Liason Services----- | \$71,226.09 | \$61,902.93 | 88,450.00 |
| Total Revenue----- | \$ 1,772,409.55 | \$1,865,667.94 | \$ 1,675,715.09 |
| Gross Profit----- | \$ 1,772,409.55 | \$1,865,667.94 | \$ 1,675,715.09 |
| Expenditures----- | | | |
| Contracted Services----- | \$170,957.30 | \$161,353.30 | 125,571.96 |
| Facility & Equipment Expense----- | \$101,416.45 | \$101,204.63 | 112,417.59 |
| Operating Expense----- | \$71,778.28 | \$54,644.06 | 53,438.97 |
| Other Expense----- | \$37,562.73 | \$9,796.52 | 14,855.82 |
| Staff----- | \$1,422,405.52 | \$1,389,098.79 | 1,378,143.58 |
| Total Expenditures----- | \$ 1,804,120.28 | \$1,716,097.30 | \$ 1,684,427.92 |
| Net Operating Revenue----- | \$ 31,710.73 | \$149,570.64 | -\$ 8,712.83 |

FROM THE BOARD OF DIRECTORS

Well, I'm sure like all of us, you are so glad to put 2021 behind us and begin moving past the Pandemic and the COVID restrictions. This past year has been extremely difficult for our management and staff at the JAC who did their ultimate best to continue to serve our youth and families, while maintaining a safe environment for the kids coming into the JAC and the staff serving them. Like all of us, the pandemic impacted so much of our normal abilities to serve the youth and families, but the amazing thing is that the JAC staff did it. They worked diligently with safety standards, keeping the facility sanitized while keep the JAC open to serve the kids that did come through the JAC. The pandemic did impact the number of youths served in 2021. The kids were not in school or in public where some many of our collaborative partners can be in direct contact with them. We saw the biggest impact in our kids who were normally brought to the JAC as either detained or non-detainable youth. Our numbers of kids seen and served were lower than our previous years, but I can assure everyone for those kids that did come through the JAC, the JAC staff worked diligently with them and their families during very challenging times.

The most important message the entire board would like to share is to our incredible Executive Director Sarah Troy, and the Program Directors, Zach Abdelbaki and Meredith Velasquez. The leadership of our management team is one of the greatest attributes that the JAC is built upon. Sarah has done a remarkable job this past year, during the most challenging and difficult times the JAC, and the entire 18th Judicial District, has faced since the opening of the JAC. We want to personally thank our Executive Director Sarah Troy for her leadership and dedication to the families and youth we serve, while strengthening the collaborative partnerships with our law enforcement departments, judicial system, and community partners. Sarah brings unique insight and vision in serving youth while building collaborative partnerships. Her dedication to serve has brought the JAC to new levels of performance and professionalism.

The Board of Directors are honored to be serving with Sarah and her staff and remain dedicated to our commitment in service to the youth and families coming to the JAC. We are all looking forward to a great year in 2022 and the possibilities it brings.

Kevin B. Duffy,
Chief Deputy of DCSO
Board Chair

